

INFRASTRUCTURE & HOUSING



The construction value chain accounts for 25% of global GHG emissions. The main impact lever is increasing the energy efficiency of the existing building stock by 1) retrofitting buildings with more energy-efficient hardware solutions and 2) optimizing energy flows of new and old energy systems.



Thesis: Reducing operational emissions and improving the energy efficiency of the existing building stock will require 1) tech-enabled platforms to scale home improvements, pushing low-carbon hardware to the market in a cost-competitive and operationally-efficient manner, and 2) software platforms to optimize new and old energy systems, with easy-to-integrate tech and stellar teams that can bring products to market via challenging distribution channels.

The impact problem

- 40% of global CO2 emissions come from the construction value chain, the majority of which are from operations
- 90% of today's buildings will still be in use by 2050
- 75% of EU building stock is classified as inefficient (poor insulation, inefficient HVAC)
- EU and US annual renovation rates need to double to reach 2030 Net Zero targets



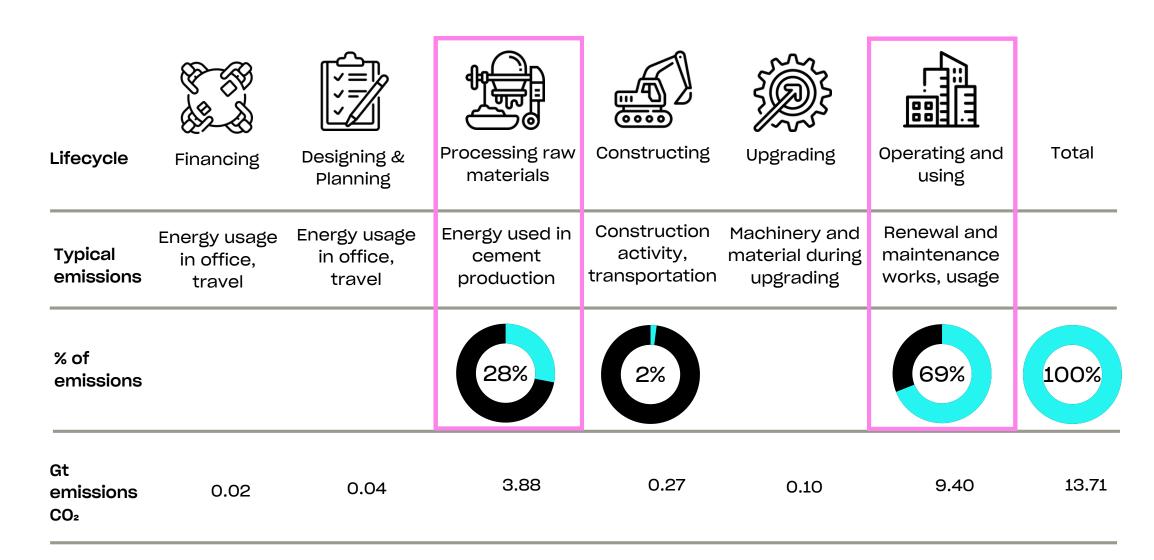




Business opportunity

- Market size for building energy retrofits is valued at \$157B in 2021
- 35M building units to be renovated by 2030 in EU, requiring €275B p.a. of additional investment
- Regulatory support fueled by the energy crisis: **RePowerEU** plan and **IRA Bill** to incentivize energy retrofits
- Market Penetration of Distributed Energy Resources and Smart meters: opportunity for software to leverage better and more accessible data to optimize energy flows

CO2 emission by asset type (GtCo2e)



Buildings are by far the largest contributer to total sector emissions (90%) vs Infrastructure (10%)

Technology Plays Solutions Early Stage Growth stage Internal scorecard assessment: 1-10 Home Improvement Horizontal plays: Platforms offering full-Energy **Building Envelope Solutions** suite of services and Management range of hardware Systems in the solutions to multi-tenant **HVAC** decarbonize homes residential space Energy Management Vertical plays: Full-Systems in the **Energy Management Systems** stack Building commercial space, Management where competitive systems and Smart dynamics high Home Improvement Platforms Home IoT

10 key facts

- Current renovation rates in EU and US are 1% and 1.7% respectively. Doubling these rates implies 2M+ building renovations/year
 50% of the European residential building stock
- is 50% of the European residential building stock is 50 years or older (built before the 1970 thermal insulation norms)
- Unwanted heat loss from the building envelope (walls, windows, doors) consumes 2x the aviation sector's energy (annual, US).
 40 - 60% of total energy consumption in both
- residential and commercial buildings is used for space heating/cooling.

 Space cooling is the fastest growing segment
- Space cooling is the fastest growing segment accounting for 1 Gt CO₂e and about 8.5% of total final electricity consumption
- Heat pumps are a mature & readily available technology that could easily supply 90% of global demand for heating/cooling
- **Cost** is the single highest barrier for consumers to consider home energy improvements.
- Abatement potential from Energy Management Systems & Smart Home IoT Controls = 1 Gt
 CO₂e /year
- Early-stage investments in building energy efficiency grew at 55% CAGR since 2017.
 Notable funding/exits include solar companies
- Sunlight Financial (SPAC for \$1.3B 2020), Financing Platforms Goodleap (\$800m growth round 2020), and home decarbonization platforms Sealed (\$45M growth 2022)

Startups to watch







GREEN FUSION







